

## **Knaus Tabbert AG**

2020 Results | IR Conference Call

KnausTabbert

Wir bewegen

31. March 2021

## Agenda





### Strong fiscal year despite challenging market environment



#### **EUR 795 million**

Net revenue +2% compared to 2019

8.5%

Adj. EBITDA margin

Compared to 8.3% in 2019

#### **EUR 68 million**

Adj. EBITDA<sup>1)</sup>
+4% compared to 2019

**EUR 1.50** 

Dividend per share<sup>2)</sup>

18,736

Units in the order-book for 2021+

### **EUR 640 million**

Order volume at the end of Dec. 2020 compared to EUR 395m 2019

### **Key achievements in 2020**





Resumption and stabilization of production in Germany after Corona shutdown thanks to 3,000 dedicated employees



Successful IPO provides financial flexibility for future growth



**Ground-breaking for expansion of the Hungarian facility** 



Very successful participation at the Caravan Salon in Düsseldorf



Launch of the RENT AND TRAVEL App



Continues to drive innovation of the LV-industry

## Agenda





## All key figures improved in 2020

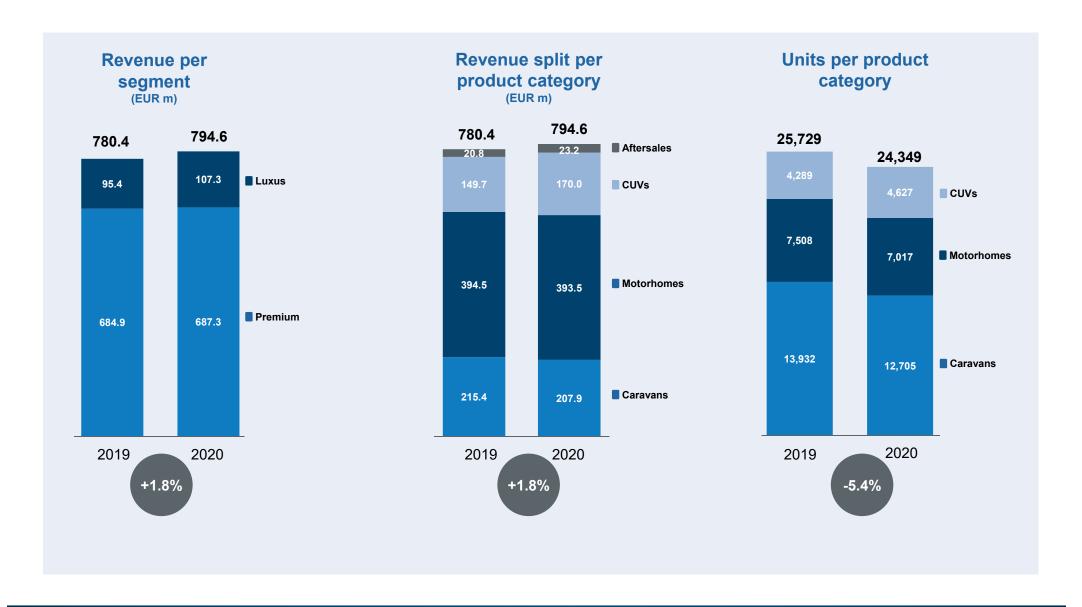


in EUR m	Full year		
	2019	2020	
Net revenue	780.4	794.6	1.8%
Premium	684.9	687.3	0.3%
Luxury	95.4	107.3	12.4%
Gross revenue	803.5	806.1	0.3%
Adj. EBITDA <sup>1)</sup>	65.0	67.7	4.1%
Adj. EBITDA margin	8.3%	8.5%	0.2 pp
EBITDA	64.3	66.0	2.7%
Equity ratio	31.6%	43.3%	11.7 pp
Net debt ratio	31.0%	19.0%	12.0 pp

Fourth Quarter			
2019	2020		
226.1	221.5	(2.0)%	
199.1	192.5	(3.3)%	
27.1	29.0	7.0%	
216.8	228.9	5.6%	
20.1	20.3	1.0%	
9.3%	8.9%	(0.4) pp	
19.9	19.6	(1.5)%	
31.6%	43.3%	11.7 pp	
31.0%	19.0%	12.0 pp	

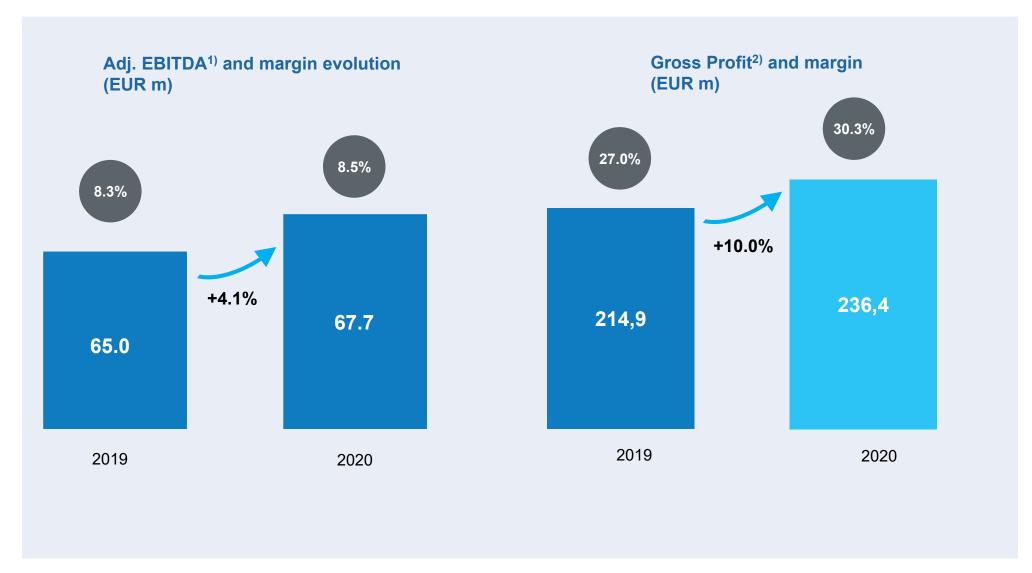
## We increased revenues in a challenging environment thanks to a shift towards higher-valued vehicles





## Profitability on track despite challenging environment



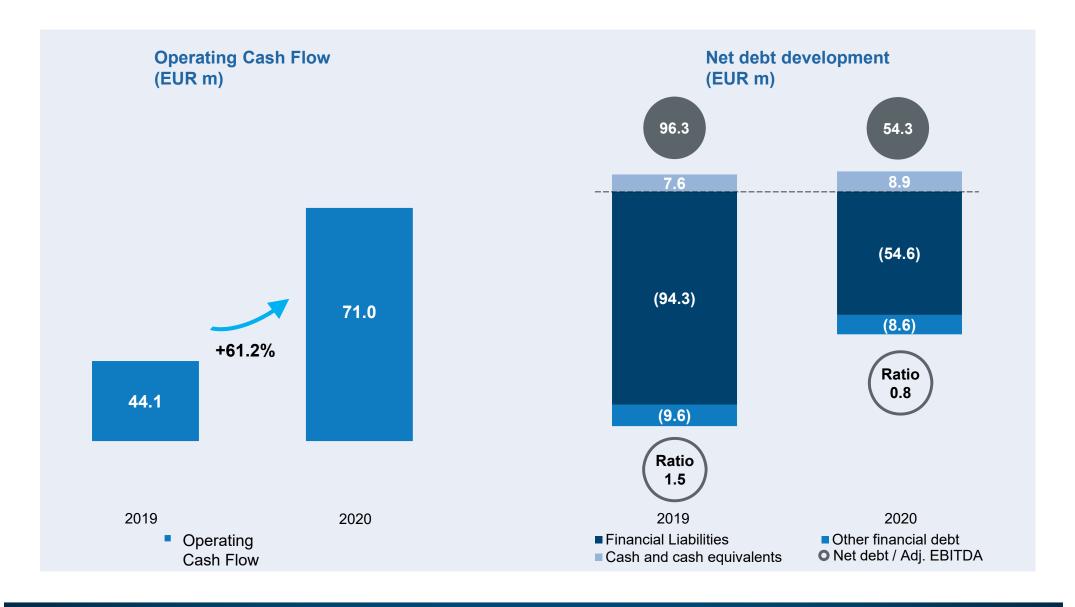


**Notes:** 1) Adjustments of EUR 1.7 million for 2020 mainly relate to transaction and consulting costs

2) Gross profit = Net revenues minus material expenses

## **Efficient Working Capital Management boosts Cash Flow from Operations**

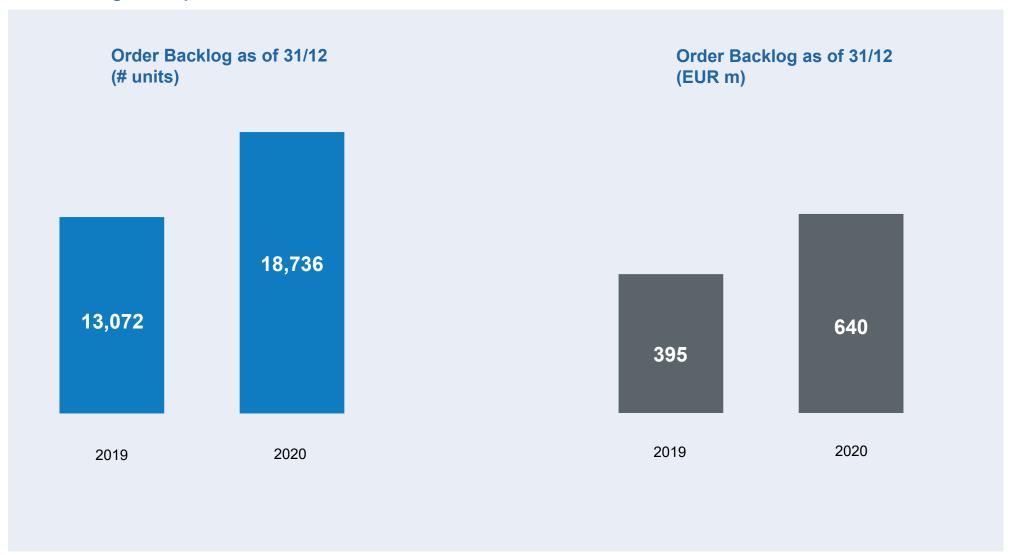




### Record order backlog driven by sustainable demand



#### Order backlog development



## Agenda





## Strong, sustainable and structural megatrends provide strong growth opportunities...





#### **New work**

Freedom in work design leads to blurring of the lines between private life and business



#### **Aging population**

People get older with wealthy consumers moving into key customer age of 45 years and older who don't retire when getting old



## Product enhancements & innovation & connectivity

Change in consumer preferences and vehicles equipped with latest technology



#### **Sharing economy/rental**

Access over ownership trend and desire to use latest and most modern products



# Neo-ecology

Increasing environmental awareness through regulatory and customer demands



#### Younger consumers

Growing popularity with younger consumers driven by increasing importance of individualisation & activity



#### **Regional tourism**

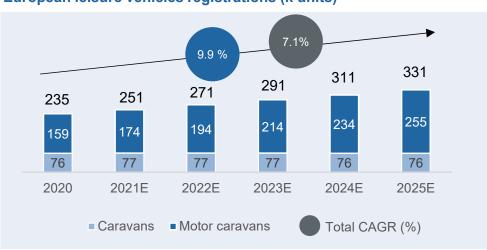
Increasing popularity of holidays close to home and avoidance of mass tourism as well as a trend towards multiple short trips

## ... leading to an accelerated market development which we want to shape.



#### Strong growth dynamics estimated

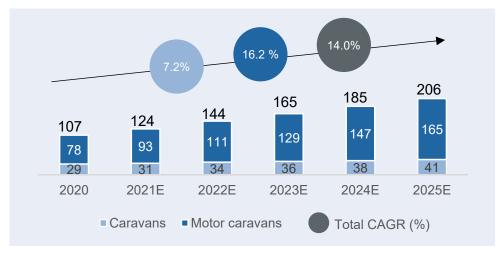
#### **European leisure vehicles registrations (k units)**



Market expectation has significantly increased since the last forecast in 2020

The overall market in Europe is now expected to grow with a CAGR of 7.1% (previously 4.0%) - driven by a CAGR of 9.9% for motor caravans (previously 5.7%)

#### New German leisure vehicles registrations (k units)



Our German home market constitutes the European growth engine with a CAGR of 14.0%

German motorhomes new registrations are expected to grow with a CAGR of 16.2% (previously 8.7%) - Caravans with a CAGR of 7.2% (previously 5.7%)

## We will use three levers to capture the full potential of the anticipated market growth



### Knaus Tabbert will further strengthen its market position by...



INCREASING ITS
PRODUCTION
CAPACITY
THROUGH
INVESTMENTS AND
OPTIMIZED
UTILISATION



FURTHER
EXPANDING THE
RENT AND TRAVEL
RENTAL PLATFORM
BASED ON THE
STABLE DEALER
NETWORK



LEVERAGING
INNOVATIONS WITH
REGARD TO EMOBILITY
AND LIGHTWEIGHT
CONSTRUCTION

## To take advantage of the positive market trend, we will push ahead with capacity expansion at our sites



**Increase production** on existing assembly lines by setting up new shift models and additional shifts as required.

**Increase in capacities** for furniture construction and assembly by **optimizing** use of our production network within the Group.

Full utilization of the new **assembly line in Hungary** with a technical capacity of plus 4,000 units in 2022, about **two years earlier** than originally planned.

Hiring of a total of **500 new employees** in manufacturing.

In total, we will **invest more than EUR 65 million** in 2021, of which around EUR **50 million** will be used to expand the Group's **production capacities**.



## We will foster our digital business model based on the sharing economy trend and our existing dealer network



RENT AND TRAVEL attracts completely new buyer groups and thus creates **further sales potential** and **additional revenue streams**.

The platform has become one of the top 3 German rental websites for leisure vehicles and has expanded into Italy and Sweden.

Strong and tangible relationships with a **network of** around **170 dealers** provide proximity to the end customer.

The unique app for end customers and the in-house developed booking software for rental companies underscore KTG's digitalization expertise.





### We will continue to drive the innovation of the LV-industry



Knaus Tabbert employs more than **100 people** in its **research and development** departments.

Cumulatively, around **EUR 36 million** were **invested** in research & development between 2017 and 2020 - including initial steps towards e-mobility.

The company holds around **200** registered **trademarks**, **patents** and **designs** in key markets.



- European Innovation Award" for WEINSBERG CaraCito
- Six awards from "King Customer" for the caravans of Knaus Tabbert
- A total of 13 placements in the "King Customer Award" for Knaus Tabbert.

#### Selected focus areas of KTG's R&D department





INCREASE OF SELF-SUFFICIENCY



**DIGITALIZATION** 



### We have a clear roadmap to e-mobility











LIGHTWEIGHT CONSTRUCTION

SEPERATE ELECTRIC DRIVE

HYBRID DRIVE SYSTEMS

FULLY ELECTRIC VEHICLE

Significantly reducing the towed load for the towing vehicle by providing a separate electric drive for the caravan.

Emission-free vacations with fully electric leisure vehicles
- a step into the clean future

Creating the prerequisits for e-mobility with **lightweight construction**, fiber-reinforced frame technology and a special lightweight chassis

Research of a **hybrid drive system** that enables both emission-free operation in restricted areas and a range close to that of today's combustion engines.





#### Outlook 2021



Updated medium-term market expectation of the CIVD<sup>1)</sup> (Forecast 2020 -2025) is significantly higher than the assumptions at the time of the IPO

Sales expected to rise 20-22 percent in 2021 (2020: EUR 795 million)

Adj. EBITDA Margin expected to be at around the prior-year level of more than 8 percent despite anticipated rising material cost and start-up costs caused by the strong increase in production.

CAPEX of EUR 65 million planned in 2021, thereof EUR 50 million for additional capacity.



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